



A Residuals Management Company

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August 6, 2003

Mr. Blake Anderson
General Manager
Orange County Sanitation District
10844 Ellis Avenue
Fountain Valley, CA 92708-7018

Dear Blake:

On behalf of Synagro, I wish to congratulate the Orange County Sanitation District (OCSD) for being the first agency in the National Biosolids Partnership to successfully complete an independent third party audit of your environmental management system (EMS) for biosolids operations.

The leadership that OCSD displayed in reaching this important milestone will set a worthy example for the entire biosolids industry.

Our company is proud to have participated with your agency, as a vendor providing land application services, and as part of the audit process you successfully completed.

The Synagro team recognizes the hard work and commitment your employees made to help implement this important EMS program. We especially would like to commend the professionalism your organization has exhibited throughout this process.

Your leadership in supporting excellence in biosolids management, in exceeding regulatory compliance obligations, and in recognizing the importance of public education and public participation, will serve as a model for municipalities and biosolids land applicators nationwide.

Please accept our best wishes and congratulations for achieving this great success.

Sincerely,

A handwritten signature in black ink, appearing to read "Ross M. Patten", written over a horizontal line.

Ross M. Patten
Chairman and Chief Executive Officer

RMP/ss